

BOARD OF DIRECTORS/
BOARD COMMITTEE
MEMBERS



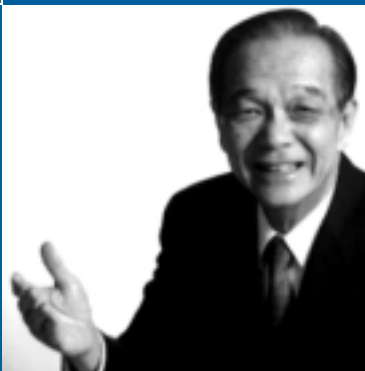
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LIM CHIN BENG
Chairman



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CHAM TAO SOON
Deputy Chairman



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ALAN CHAN HENG LOON
Director and Chief Executive Officer



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MICHAEL FAM YUE ONN
Director



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TANG I-FANG
Director



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YEO NING HONG
Director



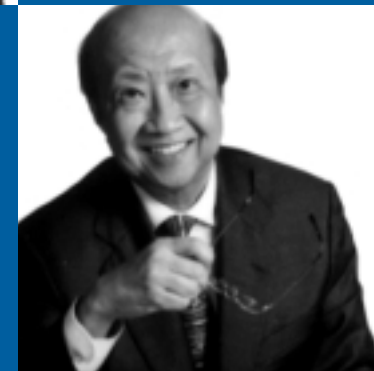
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LIM KIM SAN
Senior Advisor



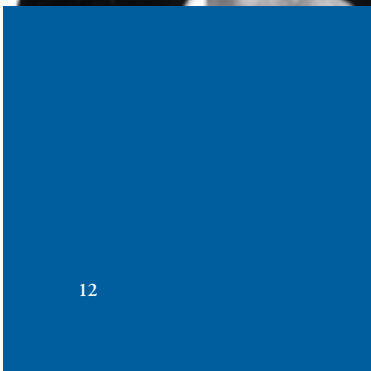
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NGIAM TONG DOW
Director



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LEE EK TIENG
Director



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CHEONG CHOONG KONG
Director



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PHILIP PILLAI
Director



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SUM SOON LIM
Director



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WILLIE CHENG
Director



DIRECTORS' PROFILE

LIM CHIN BENG

Mr Lim joined the Board on 1 October 2001 and was appointed Chairman of SPH on 13 December 2002. He is also Chairman of The Ascott Group Ltd. He is director of CapitaLand Ltd and StarHub Ltd, and companies in the Pontiac Land Group.

He also serves as a director of the Press Foundation of Singapore Ltd and is a member of the Public Service Commission.

He was formerly the Managing Director and Deputy Chairman of Singapore Airlines Ltd, Chairman of the Singapore Tourist Promotion Board and Singapore's ambassador to Japan.

Mr Lim graduated from the University of Malaya (Singapore) in Economics, and Harvard Business School's Advanced Management Program.

CHAM TAO SOON

Prof Cham was appointed Deputy Chairman of SPH on 1 March 2004. He has spent more than 30 years in the academia sector and currently is a Distinguished Professor of Nanyang Technological University.

Prof Cham is also the Chairman of NatSteel, a director of United Overseas Bank Ltd, WBL Corporation Ltd, Robinson & Co. Ltd and TPA Strategic Holdings Ltd. In addition, he serves as a board member of Land Transport Authority, a member of the Council of Presidential Advisers, Chairman of the Singapore Symphonia Co Ltd and as director of Singapore International Foundation.

Prof Cham holds a Bachelor of Engineering (Civil, Hons) from the University of Malaya, a Bachelor of Science (Mathematics, Hons) from the University of London and a Doctorate of Philosophy (Fluid Mechanics) from Cambridge University.

DIRECTORS' PROFILE (CONT'D)

ALAN CHAN HENG LOON

Mr Chan was appointed a director and Group President of SPH on 1 July 2002 and became its Chief Executive Officer on 1 January 2003. He is also a director of Singapore Power Ltd, and Chairman of PowerGas Ltd. He is a member of the INSEAD Singapore Council, the Board of Trustees, Courage Fund and the Board of Governors of The Singapore-China Foundation.

He has more than 24 years' experience in the civil service, spanning the Civil Aviation Department, Ministries of Home Affairs, Defence, Foreign Affairs and the Prime Minister's Office. Prior to joining SPH, he was the Permanent Secretary, Ministry of Transport. He was also a director of DBS Group Holdings Ltd and PSA Corporation Ltd.

Mr Chan is a President Scholar and had been awarded the Public Service Medals (Gold and Silver). He graduated from the Ecole Nationale de l'Aviation Civile, France and holds an MBA (with distinction) from INSEAD, France.

MICHAEL FAM YUE ONN

Dr Fam was appointed to the Board on 8 August 1984. He is the Executive Chairman of Fraser & Neave Ltd, Chairman of Asia Pacific Breweries Limited and Centrepont Properties Ltd and a director of Times Publishing Ltd.

He was formerly Chairman of Singapore Airlines Ltd, Housing Development Board, Mass Rapid Transit Corporation and the Council of Nanyang Technological University, Public Transport Council and a director of Oversea-Chinese Banking Corporation Limited, Temasek Holdings (Pte) Ltd, the Public Utilities Board and Economic Development Board. He also served as a member of the Council of Presidential Advisers, Singapore.

Dr Fam holds a Bachelor of Engineering (First Class Hons) in Civil Engineering from the University of Western Australia; and Honorary Degrees of, Doctor of Laws from the National University of Singapore, Doctor of Engineering from the University of Western Australia, and Doctor of Letters from the Nanyang Technological University. He was appointed a member of the Order of Nila Utama, First Class, in 1990.

TANG I-FANG

Mr Tang has been a Director since 8 August 1984. He is the Executive Chairman of WBL Corporation Ltd, the Chairman of United Engineers Ltd, Wearnes International (1994) Ltd and the Deputy Chairman of The Straits Trading Company Ltd. He is also a director of Lee Kuan Yew Exchange Fellowship Ltd and OCBC, Wearnes & Walden Investments (Singapore) Ltd.

In public service, he led several UN Economic Missions for Asian countries and was Chairman of EDB; Chairman of JTC; Chairman of the Sub-Committee on Service Sector of Singapore Economic Committee (1985). He was conferred Distinguished Service Order (DUBC) in 1972. He was named the Singapore Businessman of the Year in 1989.

Mr Tang was previously a director of Oversea-Chinese Banking Corporation Ltd and Times Publishing Ltd.

Mr Tang holds a BSc Mech. Eng. from National Central University, China and an MBA from Harvard University.

YEO NING HONG

Dr Yeo was appointed to the Board on 15 March 2001. He is the Senior Advisor of Hyflux Ltd, a member of the Temasek Advisory Panel, and an Advisor to Far East Organisation. He also serves on several business, sports and civic organizations, including as Chairman of the Singapore Totalisator Board and the Singapore Symphony Orchestra Trust; Honorary President of the SEA Games Federation and Patron of the Singapore National Olympic Council. He is also the Chairman of a couple of technology start-up companies.

Dr Yeo is a former Cabinet Minister and has served as Minister for Defence and Minister for Communications and Information. He was previously the Chairman of PSA Corporation Ltd, Executive Chairman of the Singapore Technologies Group of Companies, as well as a director of DBS Bank Ltd and DBS Group Holdings Ltd.

Dr Yeo holds a MSc from Singapore University, and an MA and PhD from Cambridge University. He also has a distinguished academic and public record, having been conferred several awards and honorary positions in Singapore and overseas, including Honorary Fellowship of Christ's College, Cambridge and Distinguished Service Order of the Republic of Singapore.

LIM KIM SAN

Mr Lim was appointed Senior Advisor on 1 January 2003, upon stepping down as Executive Chairman after 14 years at the helm of the SPH Group. He is responsible for the current organisational and management structure of the Group, having transformed it into a multi-platform media organisation.

He is also the Chairman of Times Publishing Ltd and Press Foundation of Singapore Ltd.

Prior to joining the Group, Mr Lim served as Cabinet Minister in ministries as diverse as National Development, Finance, Defence, Education, Environment and Communications. He was also the Chairman of Housing & Development Board, Public Utilities Board, Port of Singapore Authority and Managing Director of Monetary Authority of Singapore. He started his career as a banker and industrialist.

Mr Lim has received several national honours and awards, including the Order of Temasek, NTUC Medal of Honour, PAP Distinguished Service Medal and the prestigious Ramon Magsaysay Award for community leadership. He was conferred an Honorary Degree of Doctor of Laws, National University of Singapore.

NGIAM TONG DOW

Mr Ngiam was appointed to the Board on 15 March 2001. He is the Chairman of HDB Corporation Pte Ltd and a director of Valuair Limited, United Overseas Bank Ltd, Yeo Hiap Seng Ltd and Majulah Connection Ltd. He is also a Corporate Advisor of Temasek Holdings (Pte) Ltd.

He was formerly a director of Temasek Holdings (Pte) Ltd, Overseas Union Bank Ltd, Development Bank of Singapore Ltd and Singapore Airlines Ltd.

Mr Ngiam has a distinguished public service career, having served as Chairman of the Housing & Development Board, Central Provident Fund Board, Economic Development Board, Telecommunications Authority of Singapore, and Deputy Chairman of the Board of Commissioners of Currency. He was also Permanent Secretary of the Prime Minister's Office, the Ministries of Finance, Trade & Industry, National Development, and Communications.

Mr Ngiam holds a Bachelor of Arts (First Class Hons) in Economics from the University of Malaya (Singapore) and Master of Public Administration from Harvard University.

LEE EK TIENG

Mr Lee was appointed as a director on 15 March 2001. He is the Group Managing Director of the Government of Singapore Investment Corporation Pte Ltd and a director of Fraser & Neave Ltd. He is also a member of the Lee Kuan Yew Exchange Fellowship and a director of the Lee Kuan Yew Scholarship Fund.

He was previously Chairman of the Public Utilities Board and Temasek Holdings Pte Ltd, Head of Civil Service and Permanent Secretary (Special Duties) in the Prime Minister's Office, as well as Deputy Chairman of the Monetary Authority of Singapore.

Mr Lee holds a Bachelor's Degree in Engineering from the University of Malaya (Singapore) and has a Diploma in Public Health Engineering from the University of Newcastle-Upon-Tyne (UK). He is a member and Fellow of various professional engineering bodies in Singapore and overseas.

CHEONG CHOONG KONG

Dr Cheong was appointed a director on 1 March 1997. He is also the Chairman of Oversea-Chinese Banking Corporation Ltd and was previously the Deputy Chairman and Chief Executive Officer of Singapore Airlines Ltd.

He holds a Bachelor of Science with First Class Honours in Mathematics from the University of Adelaide, a Master of Science and a PhD in Mathematics from the Australian National University. He was Associate Professor and Head of the Mathematics Department at the University of Malaya before joining Singapore Airlines in 1974.

He was named outstanding Chief Executive in 1996 and Fortune magazine's 1998 Asia's Businessman of the Year.

PHILIP PILLAI

Dr Pillai was appointed as a director on 5 December 2003. He is a Senior Partner in the law firm of Shook Lin & Bok, Singapore. He is currently a director of the Monetary Authority of Singapore, Singapore Technologies Engineering Ltd, Singapore Technologies Electronics Ltd, Lindeteves-Jacoberg Limited, Hotung Investment Holdings Limited and PT Agro Indomas.

He is a member of the Board of Governors, Singapore International Foundation, and the Chairman of the Haggai Institute, International Board of Trustees, Atlanta.

Dr Pillai holds an LLB First Class Hons (Singapore), LLM (Harvard) and SJD (Harvard).

SUM SOON LIM

Mr Sum was appointed to the Board on 5 December 2003. He is currently a corporate advisor to Singapore Technologies Pte Ltd.

Mr Sum also sits on the boards of CapitalLand Ltd, Chartered Semiconductor Manufacturing Ltd, STT Communications Ltd, Singapore Health Services Pte Ltd and Singapore Technologies Telemedia Pte Ltd. He is also a Commissioner of P.T. Indonesian Satellite Corporation (Indosat) and a member of the Securities Industry Council.

Mr Sum has worked with the Singapore Economic Development Board, DBS Bank, J.P. Morgan Inc., Overseas Union Bank and Nuri Holdings (S) Pte Ltd, a private investment holding company.

Mr Sum received his B. Sc. (Hons) in Production Engineering from the University of Nottingham, England.

WILLIE CHENG

Mr Cheng was appointed a director on 1 March 2004. He is a director of Neptune Orient Lines Limited, NTUC Fairprice Cooperative Ltd, Spring Singapore and the Accounting & Corporate Regulatory Authority. He is also Chairman of the Singapore Science Centre, the National Volunteer & Philanthropy Centre and the Jurong Country Club.

He was previously Country Managing Director of Accenture Singapore.

Mr Cheng holds a Bachelor of Accountancy (First Class Hons) from the University of Singapore. He is a CPA. He is also a fellow of the Singapore Institute of Directors and the Singapore Computer Society.