

	2006 S\$'000	2005 Restated* S\$'000
Sale of goods and services	1,021,360	1,007,512
Purchase of materials and services	(295,136)	(289,215)
Value added from operations	726,224	718,297
Non-production income and expenses:		
Net foreign exchange loss from operations	(1,978)	(2,231)
Development expenditure written off	(387)	–
Profit on disposal of property, plant and equipment	429	86
(Impairment)/ Write-back of impairment of trade debts	(1,362)	3,047
Bad trade debts recovered	92	483
Net income from investments	81,675	248,609
Share of net losses of associates and jointly controlled entity	(185)	(3,590)
Exceptional items	66,844	(38,542)
Total value added	871,352	926,159
Distribution:		
Employees' wages, provident fund contributions and other benefits	275,649	276,892
Corporate and other taxes	92,088	80,360
Interest paid	20,613	22,526
Donation and sponsorship	4,220	6,378
Directors' fees	798	762
Net dividends to shareholders	363,186	381,270
Total distributed	756,554	768,188
Retained in the business:		
Depreciation and amortisation	49,640	50,852
Minority interests	(116)	69
Retained earnings	65,274	107,050
	871,352	926,159
Productivity ratios:		
	S\$	S\$
Value added per employee	205,148	201,599
Value added per \$ employment costs	2.63	2.59
Value added per \$ investment in property, plant and equipment (before depreciation)	0.71	0.69
Value added per \$ operating revenue	0.71	0.71

* Restated to take into account the retrospective adjustments relating to FRS 102 – Share-based Payment for share options granted to employees.